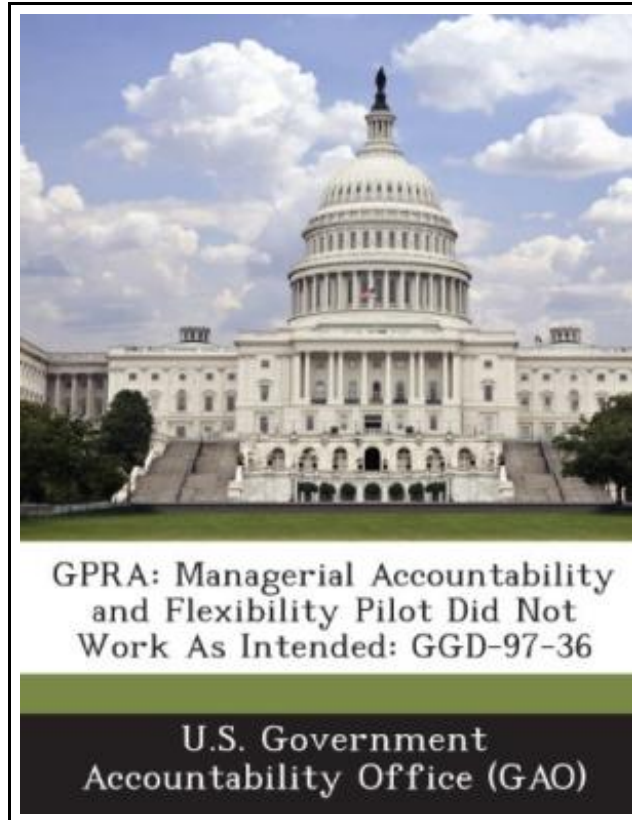


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BiblioGov. Paperback. Book Condition: New. This item is printed on demand. Paperback. 48 pages. Dimensions: 9.7in. x 7.4in. x 0.1in. Pursuant to a legislative requirement, GAO provided information on the Government Performance and Results Acts (GPRA) implementation during the initial pilot phase, fiscal years (FY) 1994 to 1996, focusing on: (1) whether the managerial accountability and flexibility pilot worked as intended and the reasons why it did or did not; and (2) the lessons learned from this pilot and their possible implications for governmentwide implementation of GPRA. GAO noted that: (1) the GPRA managerial accountability and flexibility pilot did not work as intended; (2) the Office of Management and Budget (OMB) did not designate any of the 7 departments and 1 independent agency that submitted a total of 61 waiver proposals as GPRA managerial accountability and flexibility pilots; (3) three major factors contributed to the failure of GPRA's managerial accountability and flexibility pilot phase to work as intended; (4) first, changes in federal management practices and laws that occurred after GPRA was enacted affected agencies' need for the GPRA process; (5) second, GPRA was not the only means by which agencies could receive waivers from administrative requirements, and thereby obtain needed managerial flexibility; (6) third, OMB did not work actively with agencies that were seeking to take part in the managerial accountability and flexibility pilot, in contrast to its more proactive posture toward other GPRA requirements, such as the pilots for the performance planning and reporting requirements; (7) overall, officials in five of the eight agencies that submitted a waiver proposal to OMB said that they never received: (a) feedback from OMB on the status of their waiver proposals; (b) notification of specific concerns that OMB may have had about the quality and scope of the proposals; or, most important, (c)...



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